

An aerial view of a simulated desert environment. In the foreground, two black attack helicopters are flying. Below them, a large, grey, rectangular building complex is visible. To the right, a road with several yellow tanks is shown. The background features a vast, flat desert landscape with distant mountains under a blue sky.

# International Cooperation as a Multiplier for M&S Innovation: Example of DEU-NLD Partnerships

Wim Huiskamp (TNO Chief Scientist M&S)

Workshop-Reihe  
Perspektiven der Modellbildung und Simulation



# M&S is a Critical Technology



M&S

Battle Lab Overview

Investment  
1 BEuro !



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## Masterplan Royal Netherlands Air Force



- In 2019 25% of the training shall be exercised at simulators. In 2024 the portion of simulation shall be 50% of the training
- Acquisition of high-fidelity training simulators and advanced simulation technology is part of introduction of new highly advanced weapon systems (like F-35). That pushes forward a growing role of simulation in the training curriculum
- This opens up opportunities to train operators for complex tactical scenarios in a joint and combined virtual environment



## Defence Simulation Policy

- › **NLD ratified ‘Defensie Simulatie Richtlijn (DSR)’ in 2015.**
- › **DSR identified the need for a common simulation architecture and common deployment and usage processes.**
- › **The national infrastructure and approach should be aligned with our partners.**  
**Implementation plan will adopt**  
**NATO AMSP-01 (M&S Standards Profile).**









# Collective Mission Simulation

## Growing need

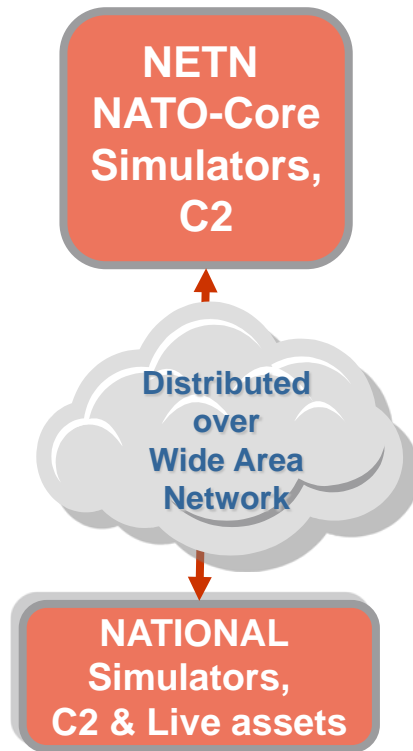
- › More out-of-area operations
- › Missions in complex environments (eg littoral, hybrid, UxV)
- › Decreasing availability of operational systems
- › Increasing limitations for Live mission training





# Mission Training through Distributed Simulation for NATO and Nations

NETN - NATO Education and Training Network





## MTDS Ambition

A validated, reusable and interoperable mission simulation environment that supports distributed mission preparation and execution at various levels of security classification simultaneously:

- › *Joint*
- › *Combined*
- › *Interagency*



### Mission Simulation Environment (Common Technical Framework)

- LVC capable
- Flexible, extendable, reusable
- Fair-fight / fair-play
- Distr. planning, briefing & debriefing
- Multi Level Security



# Develop the Next Generation Virtual Battlespace









Model the world  
*efficiently and valid*

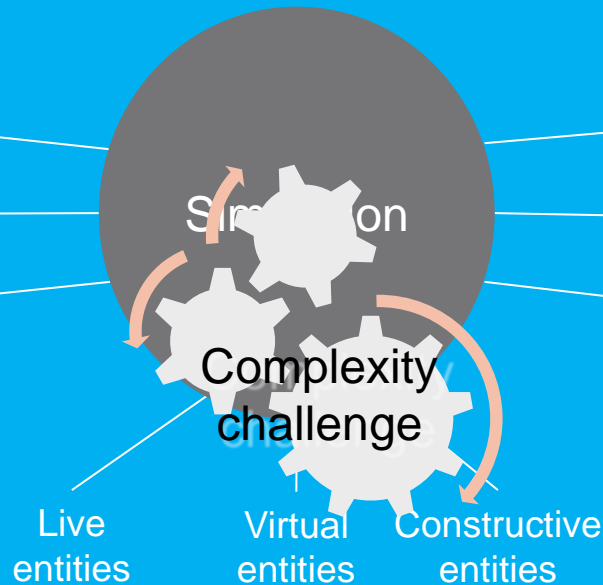
World data

Models

Scenario

Model  
challenge

Simulate the world  
*any place, any time, any device*



Transform results  
*actionable knowledge*

Data

Information

Knowledge

Data  
challenge

Simulation workflow  
*modelling and simulation done effectively and efficiently*

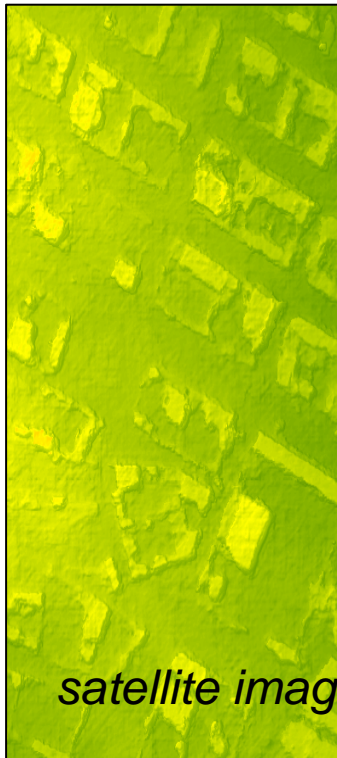
Time is of the essence





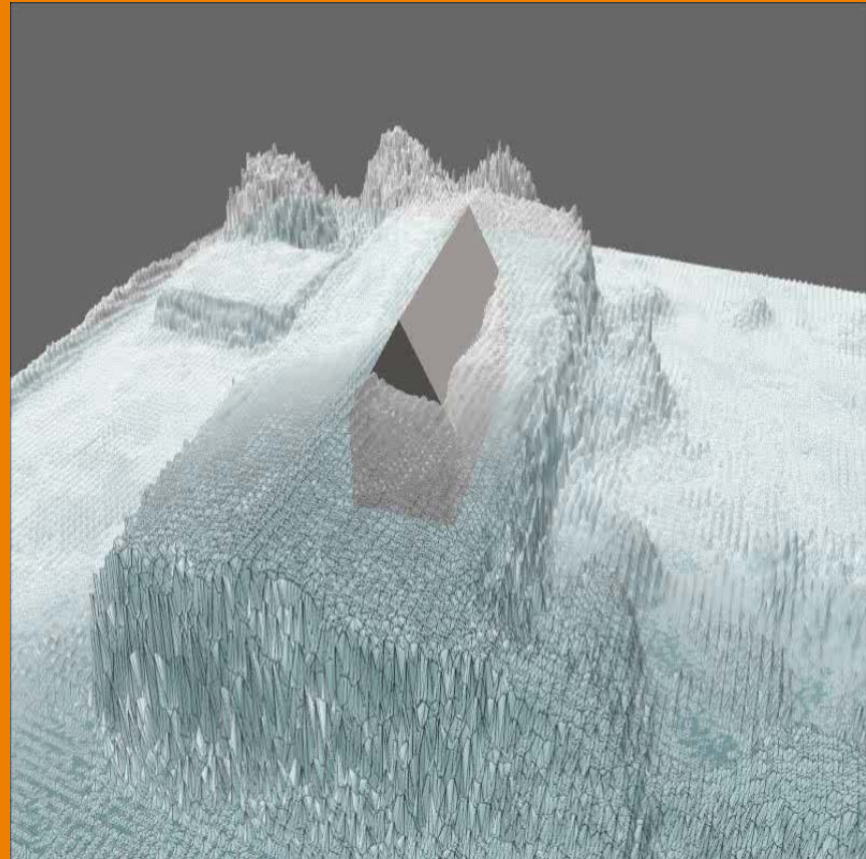
# Innovations Needed : Mission Areas

*automated analysis  
and reconstruction  
not good enough*



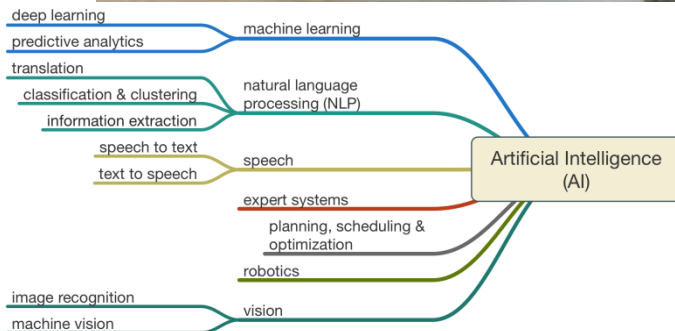
*satellite image*

semantic  
feature  
extraction





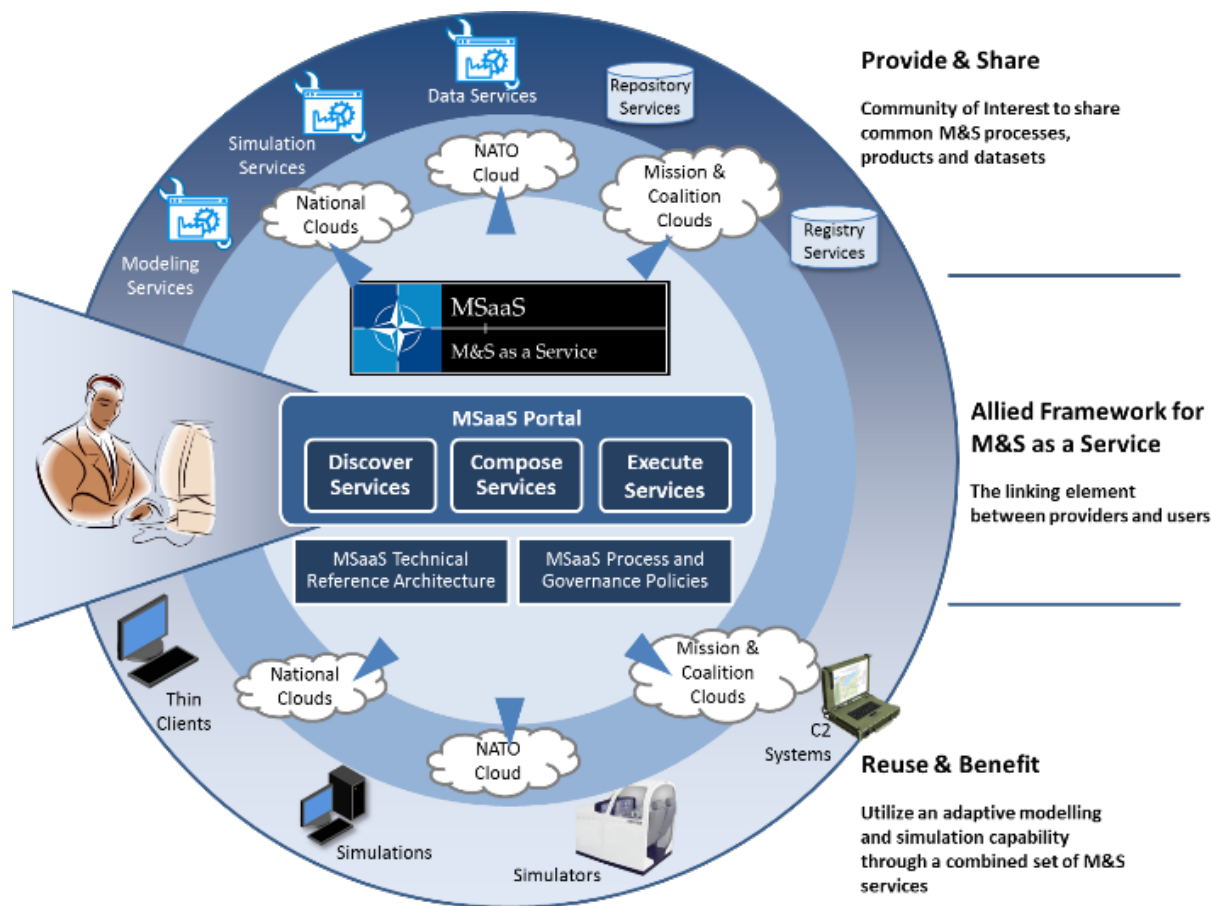
# Innovations Needed : Human Behaviour Modelling







# Innovations Needed : Composable Simulations





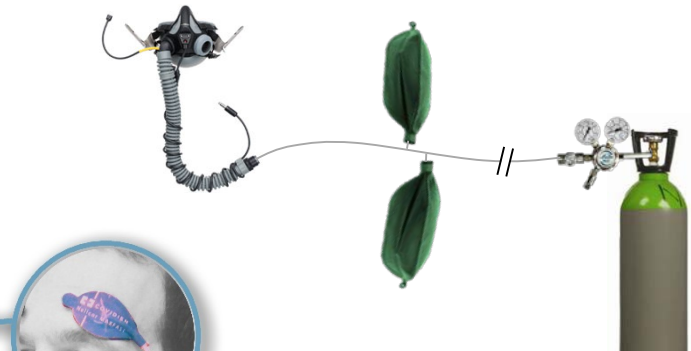
# Innovations Needed : (Outdoor) Augmented Reality





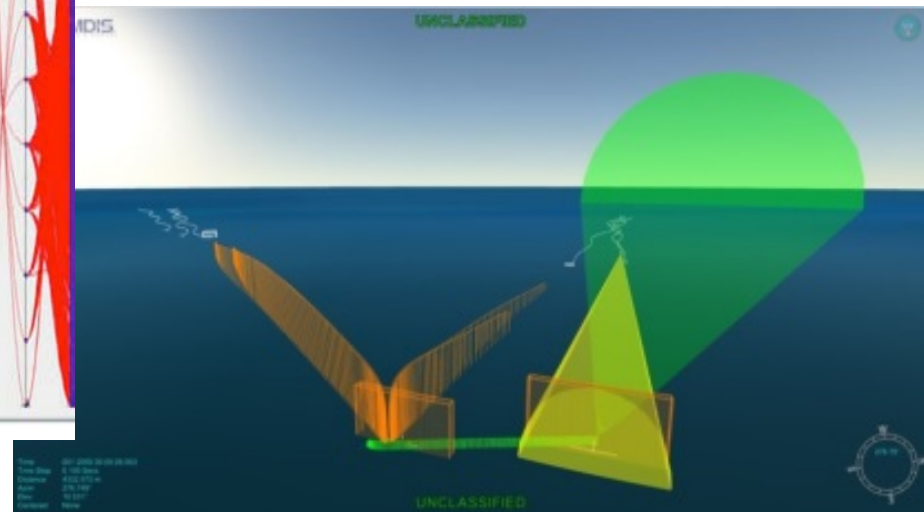
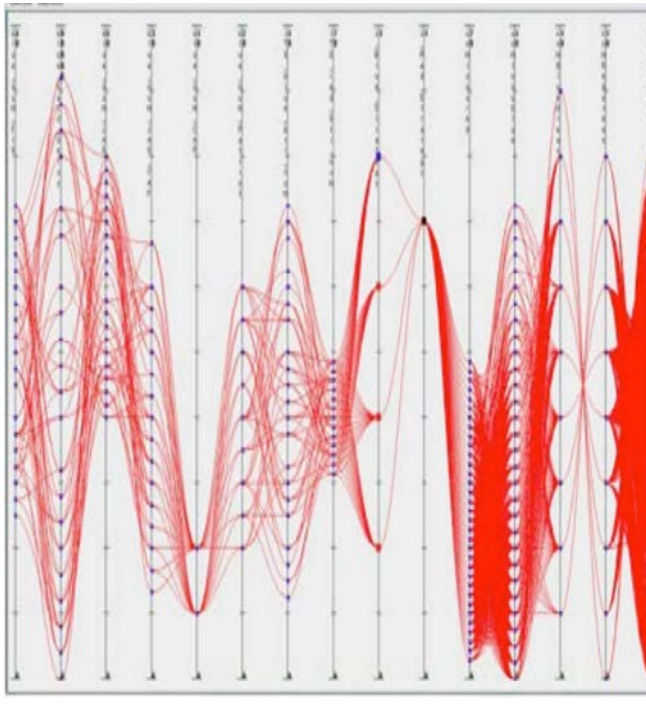
# Innovations Needed: Extreme Conditions Simulation

Combi motion, nightvision & hypoxo





# Innovations Needed : Analyse Results







## Innovation > Technological Edge

- ✓ Innovation will only succeed when customers get more capabilities or save cost (and preferably both)
- ✓ Innovation will only succeed when all stakeholders are involved
- ✓ Innovation is multi-disciplinary and often an incremental process





## International Cooperation DEU-NLD





## “Vereinbarung über die Zusammenarbeit auf dem Gebiet der Forschung und Technologie“ (1993)

- › Verbesserung der Zusammenarbeit im europäischen Rahmen allgemein; wechselseitige Unterrichtung über die F&T-Planung, Koordinierung der F&T Planungen, Investitionen und Erprobungen; Bündelung der beiderseitigen wissenschaftlichen, technologischen und finanzielle Ressourcen und gemeinsame/wechsel-seitige Nutzung der erzielten Ergebnisse; [...]
- › Die Zusammenarbeit hat zum Gegenstand: [...] das Entwickeln wehrtechnisch nutzbarer Ideen, Methoden und Gegenstände einschliesslich der Planung und Ausführung von Simulationen, Demonstratoren und Prozessen (Zukunftstechnologie).



## International Cooperation - Challenges

- › Political Challenges:
  - › Lack of political commitment to follow through with concrete initiatives
  - › Lack of strategic coordination
- › Administrative Challenges:
  - › Bureaucracy instead of common sense and flexibility...
  - › Legal issues
  - › Compliance with reporting requirements
  - › Funding cycles not synchronized





## International Cooperation - Challenges

- › Cultural Challenges:
  - › Language
  - › Hierarchy
  - › Trust, Myths and Legends..



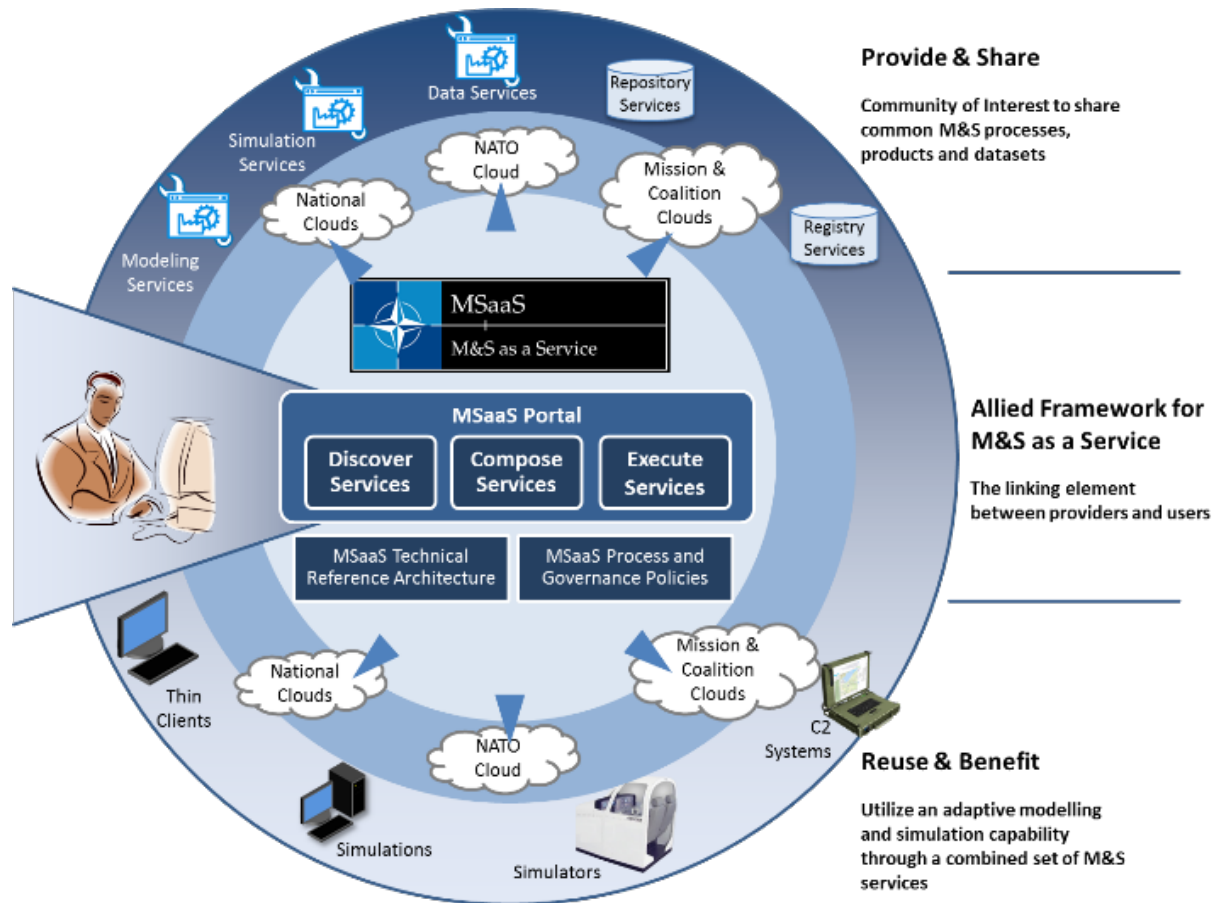
## Example: MSG-136, MSG-164 MSaaS

Defensie

  
**Bundeswehr**  
Wir. Dienen. Deutschland.

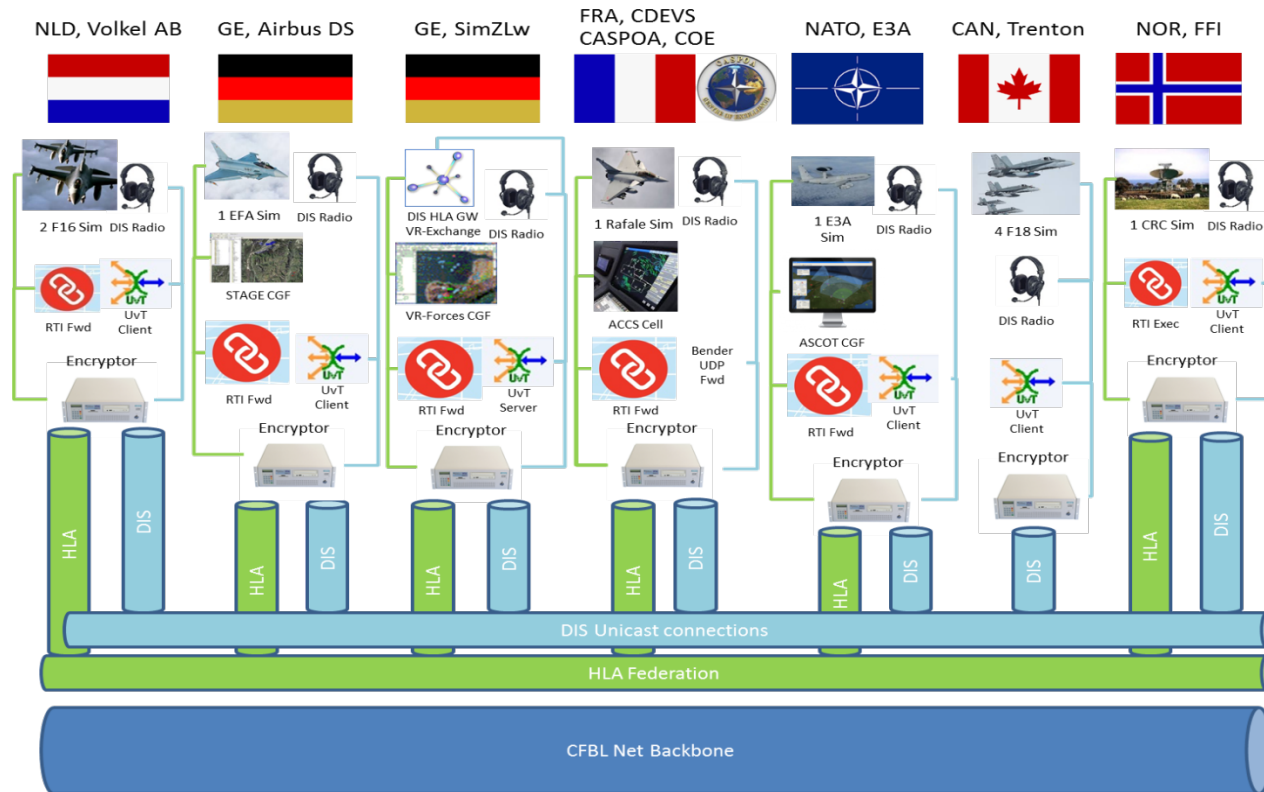
 **aditerna**  
The IT Project Experts.

 **AIRBUS**  
DEFENCE & SPACE





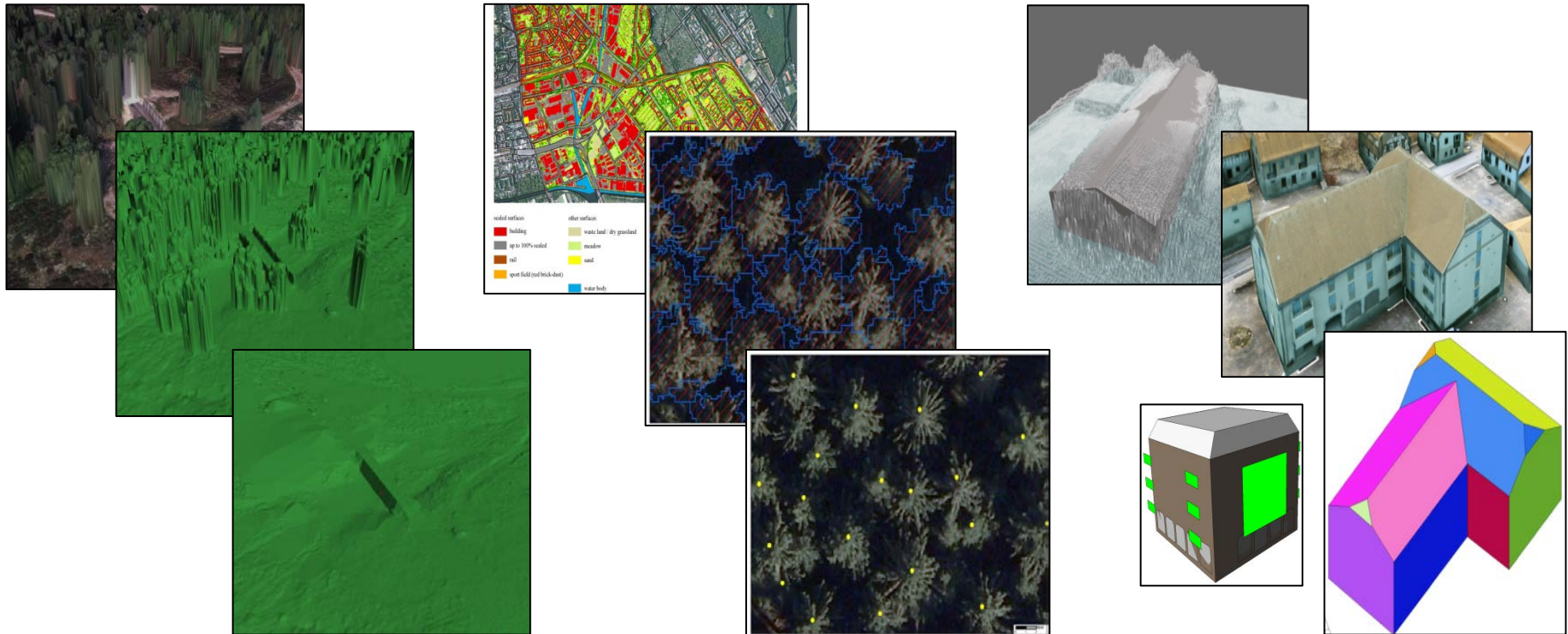
# Example: MSG-128 MTDS Solution Architecture





## Example: Virtual Mission Area modelling (1)

- TNO modelling expertise
- DLR expertise on sensor and photogrammetry technology









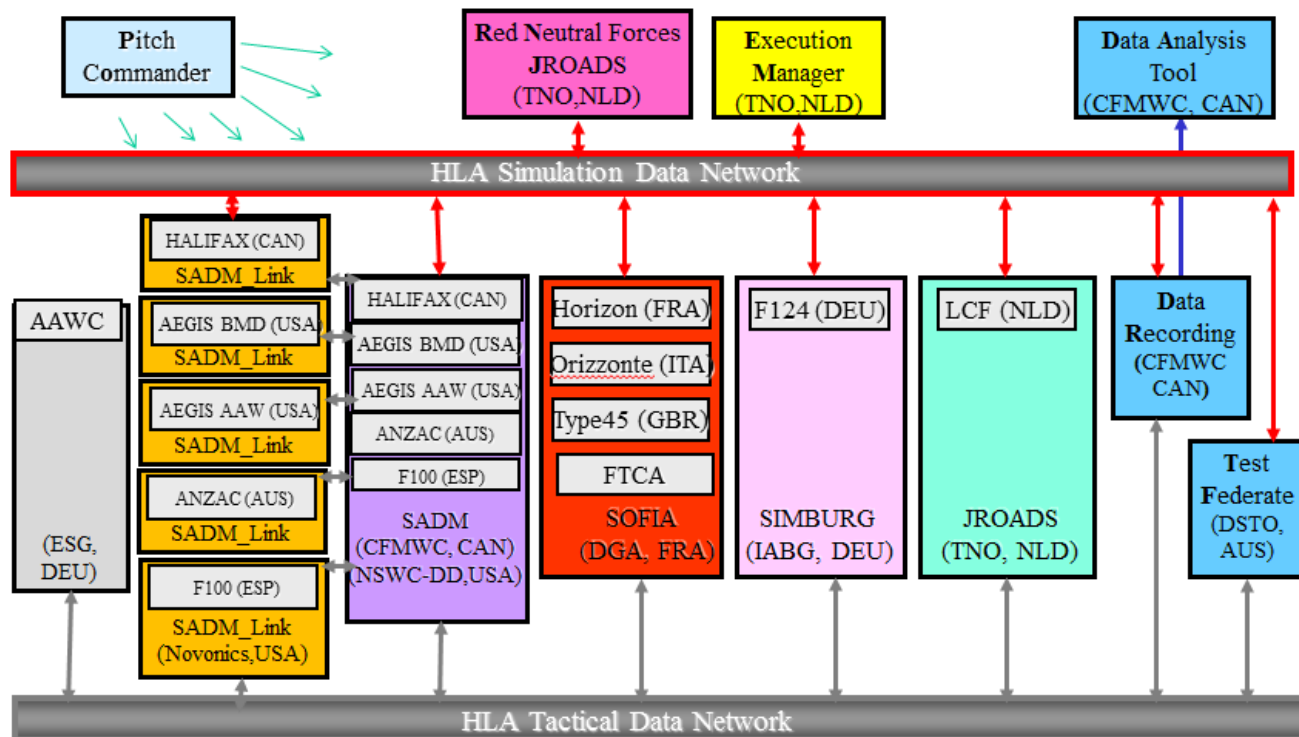
## Example: Maritime Theatre Missile Defence (1)

...protection against the proliferation of short, medium and long-range Ballistic Missiles, Advanced Anti-Ship Cruise Missiles threats through the creation of an **Interoperable Seabased Defense Capability** among coalition nations.





## Example: Maritime Theatre Missile Defence (2)

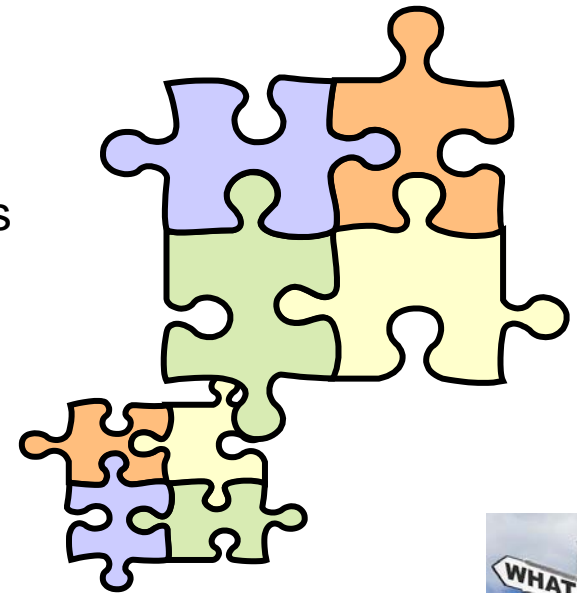




## International Cooperation Approach

R&D results should be puzzle pieces to incrementally achieve your medium/longterm objectives. Stakeholders should:

- Define a common technology roadmap
- Define and Review R&D project proposals
- Review and Integrate Results  
(and help end-users to deploy)
- Perform M&S Technology watch



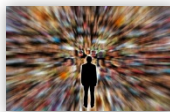


## International Cooperation Success Factors

- › The objective of research cooperation must be to achieve results for concrete problems – not cooperate for the sake of cooperation!
- › Find suitable partners, understand where they excel and where they complement each other. Align agenda's in specific research domains.
- › Develop a workable and realistic proposal with a clear common goal.
- › Informal, open atmosphere. Enjoy the ride!
- › Celebrate success and Learn from the results!







# NMSG Success and Impact

**NORTH ATLANTIC TREATY ORGANIZATION**  
ORGANISATION DU TRAITE DE L'ATLANTIQUE NORD

**SCIENCE AND TECHNOLOGY ORGANIZATION**  
Scientific Achievement Award 2013

MSG-048 Task Group on  
Coalition Battle Management Language (C-BML)

*Mr. Nico de Pous*  
Chairman, Science and Technology Board  
NATO Chief Scientist

Office of the Director  
CNO/STO/STO-1001

Mr. Louis KIMMICH  
2005-2006 President of CIGI of  
NATO's Virtual Centre  
TRANSIT

Dear Mr. Kimmich,

Further to my telephone call to the Modeling and Simulation Group Chair, it gives me great pleasure to officially confirm to you that during the Executive Session of the Science and Technology Board Meeting on Thursday 20 March 2013 your team, MSG-048 "Coalition Battle Management Language, C-BML" was selected to receive the STO 2013 Scientific Achievement Award. This Award recognizes exceptional effort in significant VTO activities, excellence and originality in the scientific and technical content therein, outstanding results in terms of military benefit and, since it was about a team effort, quality and degree of collaboration.

I am extremely pleased that your team has been chosen for this honor and, on behalf of the STB Chairman and all Board Members, I wish to extend my warmest congratulations to all team members and their organizations. You and your team have made a significant contribution to the Alliance.

My office will keep you informed as they develop.

Sincerely,  
*Nico de Pous*  
Mr. Nico de Pous  
S&T CNO Director

STO-20  
Tel: +31 (0)11 50 43 22 09

**NORTH ATLANTIC TREATY ORGANIZATION**  
ORGANISATION DU TRAITE DE L'ATLANTIQUE NORD

**SCIENCE AND TECHNOLOGY ORGANIZATION**  
Scientific Achievement Award 2015

MSG-131 Specialist Team on Modelling and Simulation as a Service:  
New Concepts and Service Oriented Architectures

*Wim Huiskamp, Tom van den Berg*  
Chairman, Science and Technology Board  
NATO Chief Scientist

NATO UNCLASSIFIED  
Excluded from the PFP Review

AMSP-03  
M&S standard profile for N  
Multinational Computer Assisted  
Distributed Simulation

Edition (A) Version 0.9  
February 2014

Mr. Louis KIMMICH  
2005-2006 President of CIGI of  
NATO's Virtual Centre  
TRANSIT

Dear Mr. Kimmich,

Further to my telephone call to the Modeling and Simulation Group Chair, it gives me great pleasure to officially confirm to you that during the Executive Session of the Science and Technology Board Meeting on Thursday 20 March 2013 your team, MSG-131 "Modelling and Simulation as a Service: New Concepts and Service Oriented Architectures" was selected to receive the STO 2015 Scientific Achievement Award. This Award recognizes exceptional effort in significant VTO activities, excellence and originality in the scientific and technical content therein, outstanding results in terms of military benefit and, since it was about a team effort, quality and degree of collaboration.

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Sincerely,  
*Nico de Pous*  
Mr. Nico de Pous  
S&T CNO Director

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**SISO-PN-001-2012**

**Simulation Interoperability Standards Organization**  
www.sisostds.org

**Product Nomination for Generic Methodology for Identification and Validation and Acceptance of Models, Simulations, and Data Product Development Group (GM-VV PDG)**

Version 1.0  
January 2012

STO-20  
Tel: +31 (0)11 50 43 22 09

## Share Efforts and Multiply Results

Prepared by  
**Common Image Generator  
Interface (CIGI)**  
Product Development Group

**STO TECHNICAL REPORT**  
STO-TR-MSG-136

**Modelling and Simulation as a Service (MSaaS) –  
Rapid deployment of interoperable  
and credible simulation environments**

**SIS** Simulation Interoperability Standards Organization  
"Simulation Interoperability & Resilience through Standards"



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